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Department of the Treasury - Internal Revenue Service

(July 2013)

SS-8 Determination—Determination for Public Inspection

UILC	Third Party Communication: X None	Yes
Occupation 04FSC.49 Overseer	Determination: X Employee	Contractor

Facts of Case

Information provided indicated the firm is a non-profit organization who assists members in producing memoirs, looking up family, business or community histories. The firm requested the work classification determination to confirm the services performed by the worker as their Executive Director and Chief Financial Officer. The worker has performed these services since 2011. The firm has been reporting the income on Form 1099-MISC up to tax year 2016. The worker continues to perform these services. The firm has provided copies of the contract agreement for each tax year. The worker upholds the policies set by the Board of Directors. Some instructions are given by the board, but for the most part constant direction is not required. Work assignments are given via discussions with the board and committee meetings. The work schedule varies, except for scheduled committee and board meetings. The work is performed at her home; the firm does reimburse her for travel expenses and office supplies. The firm indicated she does have an active business of her own, but the work performed for her clients is not similar enough to be considered in competition with her work for the worker has been paid a set monthly/annual salary. The contracts stated she is under the direct supervision of the Executive Committee. She is required to provide various reports, bank statements, annual budget drafts, periodic reports to the board etc. The worker is also reimbursed for any approved expenses.

ANALYSIS

The question of whether an individual is an independent contractor or an employee is one that is determined through consideration of the facts of a particular case along with the application of law and regulations for worker classification issues, known as "common law." Common law flows chiefly from court decisions and is a major part of the justice system of the United States. Under the common law, the treatment of a worker as an independent contractor or an employee originates from the legal definitions developed in the law and it depends on the payer's right to direct and control the worker in the performance of his or her duties. Section 3121(d)(2) of the Code provides that the term "employee" means any individual defined as an employee by using the usual common law rules.

Generally, the relationship of employer and employee exists when the person for whom the services are performed has the right to control and direct the individual who performs the services, not only as to what is to be done, but also how it is to be done. It is not necessary that the employer actually direct or control the individual, it is sufficient if he or she has the right to do so.

In determining whether an individual is an employee or an independent contractor under the common law, all evidence of both control and lack of control or independence must be considered. We must examine the relationship of the worker and the business. We consider facts that show a right to direct or control how the worker performs the specific tasks for which he or she is hired, who controls the financial aspects of the worker's activities, and how the parties perceive their relationship. The degree of importance of each factor varies depending on the occupation and the context in which the services are performed.

Therefore, your statement that the worker was an independent contractor pursuant to an agreement is without merit. For federal employment tax purposes, it is the actual working relationship that is controlling and not the terms of the contract (oral or written) between the parties.

- -A worker who is required to comply with another person's instructions about when, where, and how he or she is to work is ordinarily an employee. This control factor is present if the person or persons for whom the services are performed have the right to require compliance with instructions. Some employees may work without receiving instructions because they are highly proficient and conscientious workers or because the duties are so simple or familiar to them. Furthermore, the instructions, that show how to reach the desired results, may have been oral and given only once at the beginning of the relationship.
- -A continuing relationship between the worker and the person or persons for whom the services are performed indicates that an employer-employee relationship exists. A continuing relationship may exist where work is performed in frequently recurring although irregular intervals.
- -A requirement that the worker submit regular or written reports to the person or persons for whom the services are performed indicates a degree of control.
- -Workers are assumed to be employees if they are guaranteed a minimum salary or are given a drawing account of a specified amount that need not be repaid when it exceeds earnings.

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Analysis

We have applied the above law to the information submitted. As is the case in almost all worker classification cases, some facts point to an employment relationship while other facts indicate independent contractor status. The determination of the worker's status, then, rests on the weight given to the factors, keeping in mind that no one factor rules. The degree of importance of each factor varies depending on the occupation and the circumstances.

Evidence of control generally falls into three categories: behavioral control, financial control, and relationship of the parties, which are collectively referred to as the categories of evidence. In weighing the evidence, careful consideration has been given to the factors outlined below.

Factors that illustrate whether there is a right to control how a worker performs a task include training and instructions. In this case, you retained the right to change the worker's methods and to direct the worker to the extent necessary to protect your financial investment.

Factors that illustrate whether there is a right to direct and control the financial aspects of the worker's activities include significant investment, unreimbursed expenses, the methods of payment, and the opportunity for profit or loss. In this case, the worker did not invest capital or assume business risks, and therefore, did not have the opportunity to realize a profit or incur a loss as a result of the services provided.

Factors that illustrate how the parties perceive their relationship include the intent of the parties as expressed in written contracts; the provision of, or lack of employee benefits; the right of the parties to terminate the relationship; the permanency of the relationship; and whether the services performed are part of the service recipient's regular business activities. In this case, the worker was not engaged in an independent enterprise, but rather the services performed by the worker were a necessary and integral part of your business. Both parties retained the right to terminate the work relationship at any time without incurring a liability.

Conclusion:

Based on the above analysis, we conclude that the firm had the right to exercise direction and control over the worker to the degree necessary to establish that the worker was a common law employee. The services have been and continue to be performed since 2012. The worker is guaranteed an annual salary, which has increased over the years. The services performed both as the Executive Director as well as the Chief Financial Officer are necessary and integral services to the operation of the association. All services are performed under the direct supervision of the Executive Committee, the Treasurer and/or President. The income paid for those services are considered wages and should be reported on Form W-2.